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**STS-116 Post-Launch News Conference**

SPEAKERS:

**MICHAEL GRIFFIN**, Administrator, NASA  
**BILL GERSTENMAIER**, Associate Administrator  
for Space Operations  
**LeROY CAIN**, Launch Integration Manager,  
Space Shuttle Program  
**MIKE LEINBACH**, Shuttle Launch Director

[Moderated by Dean Acosta, NASA Press Secretary]

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## 1 P R O C E E D I N G S

2 MR. ACOSTA: Good evening, and welcome to the  
3 STS-116 Post Launch Press Conference. I am NASA Press  
4 Secretary, Dean Acosta, and what a spectacular evening  
5 tonight it was. I hope everybody enjoyed it, and this is  
6 our press briefing.

7 To my left, let me introduce our panelists. To  
8 my left, NASA Administrator Michael Griffin; to his left,  
9 Associate Administrator for Space Operations, Bill  
10 Gerstenmaier; to his left, Launch Integration Manager,  
11 Space Shuttle Program, LeRoy Cain; and to his left, NASA  
12 Launch Director, Mike Leinbach.

13 We will have some opening remarks, and then we  
14 will go around the room for your questions. It is my  
15 pleasure to turn it over to NASA Administrator Michael  
16 Griffin.

17 ADMINISTRATOR GRIFFIN: Good evening, and thanks  
18 for being here.

19 What you have seen today, this evening, was the  
20 successful accomplishment of the most challenging,  
21 demanding, technically state-of-the-art, difficult thing  
22 that this nation or any nation can do, and today this team

1 accomplished it successfully. It is an extraordinary  
2 event, and I hope everyone appreciates just how  
3 extraordinary.

4 In fact, today when we started out, this morning  
5 at the tanking meeting, between the weather guys and  
6 everything else, we thought maybe we had a 30-percent  
7 chance, or maybe even less, of getting this vehicle out of  
8 town tonight. We were about 3 hours down on the count at  
9 that point, and the weather was not looking good.

10 But weather is very difficult to predict, and you  
11 hate to give up any chance of a good day, and there were  
12 some indications that the front was blowing through a  
13 little quicker than people had anticipated and it might  
14 turn good instead of bad.

15 Mike Leinbach's crack team of Shuttle Launch  
16 processing guys thought that if they had a few hours to  
17 work it, they could get back on the timeline. So, when we  
18 met at 9:45 this morning, they said give us until 12:30 and  
19 we will make the call, and at 12:30, they said they were  
20 back on schedule and we could have a try at it if the  
21 weather would cooperate. The weather started getting  
22 better instead of worse, and so it made our bet pay off,

1 and you saw that tonight.

2           This is the best team in the world, and I am just  
3 proud to be here with them.

4           Thank you.

5           MR. ACOSTA: Thanks, Mike.

6           Bill?

7           MR. GERSTENMAIER: This is a great start to a  
8 great mission. We have got 12 pretty exciting days in  
9 front of us, lots of exciting things on tap for the  
10 assembly of Station and the activities, the EVAs, but I  
11 can't think of a better way to start than the way we did  
12 tonight.

13           So we are off to a great start. It won't be  
14 easy. It will be a lot of fun for the next 12 days. The  
15 teams are ready, and we will do as good on those other days  
16 as we did today.

17           MR. ACOSTA: LeRoy?

18           MR. CAIN: Okay. Thank you.

19           I don't really have much to tell you, other than  
20 this is an outstanding team. The vehicle was awesome. The  
21 team was awesome. I am extremely happy for the team and  
22 for the crew and for all the folks who have worked so hard

1 on getting us to this point.

2           When Mike Leinbach called me about 6 o'clock this  
3 morning and we started talking about where we were on the  
4 timeline, I wondered if the day was going to turn out like  
5 this. So, from the time my wife woke me up this morning  
6 and said Leinbach is on the phone until now, it has been a  
7 really exciting day.

8           [Laughter.]

9           MR. CAIN: And I just couldn't be happier about  
10 the performance of the team, and again, the vehicle has  
11 just been outstanding. It is a great day in manned  
12 spaceflight. It is a great day for human spaceflight. It  
13 is a great day for this team, so thank you.

14           Mike?

15           MR. LEINBACH: Thanks, LeRoy.

16           We did start out the day a little bit down, but I  
17 never doubted it, if we were in the ball park of a launch  
18 attempt tonight, that the guys in the control room and the  
19 guys out at the launchpad would pull this off. So we did  
20 make the recommendation about noontime to give us a shot at  
21 it, and it all just came together perfectly.

22           The countdown itself, there were just very few

1 problems, just nits, nothing I could even talk about. It  
2 was so clean. The vehicle was so clean. Once we got into  
3 the final count, we just executed. It was like a sim run  
4 with no problems. It was just outstanding.

5 To see Discovery lift off for the first night  
6 launch in 4 years was just a thrill, and the whole control  
7 room just erupted in applause. Then I told them, "Calm  
8 down a little bit. We still got 8 minutes to orbit." So  
9 it worked out really, really well. I am glad we were given  
10 the chance to go for it tonight.

11 Thanks.

12 MR. ACOSTA: Spectacular. Great job, guys.

13 All right. We are going to open it up for your  
14 questions. I ask that you please identify yourselves and  
15 who your question is for.

16 We will start off right here in the front.

17 ADMINISTRATOR GRIFFIN: And we will stay here  
18 until you are done.

19 MR. ACOSTA: Absolutely.

20 ADMINISTRATOR GRIFFIN: So just relax.

21 QUESTIONER: Seth Borenstein, Associated Press,  
22 for Mike Leinbach.

1           Can you explain briefly what caused you to get a  
2 little bit behind?

3           And by the time you were, around noon, to launch,  
4 how little time was left as a cushion that you usually  
5 build in? It seems like you were right at the skin of your  
6 teeth.

7           MR. LEINBACH: We were pretty close to a net fit,  
8 once we picked up tanking. We were 2 hours late tanking  
9 and the best we had ever done before was an hour and 45  
10 minutes late.

11           As I told the guys in the control room, all  
12 records are made to be broken, and so we broke one today by  
13 tanking the latest ever in the program.

14           We were a net fit. After we got out to the  
15 launchpad, the final inspection team did a very thorough  
16 inspection of the external tank and the vehicle, but they  
17 did it in a slightly different order and saved us some time  
18 there, and we were able to get the flight crew out to the  
19 pad on time. So, from the astronauts perspective, we  
20 didn't have any problems at all. So they were ready to go,  
21 and once they got to the pad, it just clicked. Everything  
22 was just clicking today.

1           You know, some days you feel good and you know it  
2 is going to come together. Other days you know you are  
3 going to have problems. Today, everything felt good today.

4           QUESTIONER: Just a follow-up. The reason you  
5 were behind again?

6           MR. LEINBACH: We went into a 48-hour scrub  
7 turnaround with an operation where we top off the hydrogen  
8 for the fuel cell system, and that is a very difficult job  
9 to pull off in 48 hours. We proved that that is a net fit.

10          In fact, we were about 4 hours behind that schedule when  
11 we showed up this morning, made up that time throughout the  
12 day.

13          So it is an operation that we have in the books.

14          I told LeRoy, "Let us have a shot at this one today and  
15 see if we can make up the time," and the guys really came  
16 through.

17          MR. ACOSTA: Next question, let's go to the  
18 corner back there. Let's go along the wall first with Mike  
19 Cabbage, and then we will go to John.

20          QUESTIONER: Mike Cabbage with the Orlando  
21 Sentinel for Mike Leinbach or LeRoy Cain.

22          You talked about how smooth the countdown went.

1 How was the vehicle's performance during ascent? Did you  
2 guys see anything, and did you get any initial reactions  
3 from watching the ET cam video on the way up? Did you see  
4 anything potentially there?

5 MR. LEINBACH: Let's see, Mike. The vehicle  
6 performance was outstanding from the preliminary data that  
7 we had; of course, in the firing room.

8 I spoke to our colleagues in Mission Control  
9 before I came in here, and they had absolutely no problems  
10 that they were working, not even a single fault summary  
11 message going uphill, no indication of any faults or  
12 problems with the systems on board the vehicle, so, again,  
13 just an outstanding vehicle. The performance has just been  
14 great to this point.

15 As far as the imagery so far, I have seen very  
16 little of it in real time. I haven't seen very much of it  
17 in replay. I think Gerst may have seen some of it in  
18 replay. Of course, we will have lots of looks at it over  
19 the next several days, but I don't have even a preliminary  
20 report for you, Mike, along those lines. Gerst may have  
21 something. I don't.

22 MR. GERSTENMAIER: I looked at the video, and

1 what is pretty impressive is -- and you kind of may have  
2 saw it in some of your video -- is when the main engines,  
3 plumes, kind of expand, there is pretty good lighting, and  
4 you can get to see pretty good views underneath the  
5 orbiter. Then when the orbiter separates and the thrusters  
6 fire, it illuminates the bottom of the orbiter very well.  
7 So the guys will grab some good screen captures, shots of  
8 those. They will review those and take a look at them, but  
9 the lighting was probably better in that region than we  
10 would have thought or would have guessed from the preflight  
11 stuff.

12           So, again, no results in terms of anything we saw  
13 from a damage standpoint, but just from the quality of the  
14 video, there will be some good quality video available  
15 around external tank separation.

16           MR. ACOSTA: All right. John Schwartz, I think  
17 you were next.

18           QUESTIONER: Cabbage asked it. Thanks.

19           MR. ACOSTA: All right. We will go with Greg.

20           QUESTIONER: Thank you. Greg Dobbs with HD-Net.  
21 Congratulations.

22           Was there any time today, taking a look at the

1 probability of launch, taking a look at the stiff winds all  
2 day when it was a tough call, go or no go?

3 MR. LEINBACH: You don't make the final call on  
4 weather until the hold at 9 minutes, and so while the winds  
5 kind of bounced around a little bit today, cross-winds and  
6 potentially pad winds, it doesn't matter until you get to  
7 the hold at 9 minutes, and we were absolutely clean and  
8 green there. So, from our perspective, you wait for that  
9 time.

10 It is an interesting exercise to go through the  
11 discussions for 6 hours about weather, but it doesn't  
12 matter until you are 15 minutes out from launch.

13 QUESTIONER: Was that the case when you decided  
14 this morning to go ahead with the tanking? That wasn't a  
15 tough call?

16 MR. LEINBACH: Well, this morning, from my  
17 perspective, you know, if you have a shot at a launch, if  
18 you have a decent shot at a launch, you ought to go for it.

19 It would have been a bad call, as it turns out, not to  
20 tank today and go for it. That, of course, is hindsight,  
21 but, again, from the operations perspective, unless you  
22 have clear and convincing evidence that you have virtually

1 no shot at a launch, you should go for it, and we did.

2 MR. CAIN: And I would just add from a tanking  
3 decision standpoint, as Mike said, there are several  
4 factors that we consider, and the weather, of course, is  
5 one of them.

6 There is a point at which we want to cut our  
7 losses, whether it is to top off the propellants or to give  
8 the crew rest or whatever it might be. We weren't there  
9 today, and we had good enough weather to press forward.  
10 Based on Mike's team's recommendations and his  
11 recommendation that we had a shot to get there today is the  
12 reason for it.

13 QUESTIONER: Pat Duggins, WMFE and National  
14 Public Radio, for whoever wants to take this, and it is  
15 kind of getting into the mission.

16 There is a lot that the astronauts have on their  
17 plate. What is the bare minimum they have to get done in  
18 order for you all to go home happy?

19 MR. LEINBACH: Again, we want to get the P5 truss  
20 installed, and that is first up and to get that out of the  
21 cargo bay. We would like to get along in some of the  
22 activation steps and get some of that done.

1           We have got some points if the array doesn't  
2 totally retract. We have got some break points there that  
3 we can accommodate.

4           So I think kind of from an overall standpoint, we  
5 get the truss attached, we get moving through the power-up  
6 stuff and the power transfer to the new permanent systems,  
7 and we are pretty much the minimum of what we really need  
8 to accomplish on this flight.

9           We have got some plans. We can move some stuff  
10 into the stage if we need to. We can move some stuff  
11 later. So we have got lots of backup operations to go,  
12 but, again, I think the teams are really well prepared for  
13 this mission. They have simmed a lot. They have trained a  
14 lot.

15           During all of this time we have been activating  
16 the solar arrays -- we had the tooth crash software, which  
17 we fixed. That is now on board. That has been fully  
18 checked out. We have activated the thermal rotary joint.  
19 We have actually moved it. We actually spun the pumps, the  
20 ammonia pumps that will be brought up for a little bit. We  
21 spun them for a couple seconds, just to see if they still  
22 spin. We checked the power to all the valves. I mean,

1 they have done everything they can to be prepared.

2           So the teams are ready, the crews are trained,  
3 and it will be fun watching them execute over these next  
4 couple days.

5           MR. ACOSTA: Great. Let's stay along the wall.  
6 We will go with Todd.

7           QUESTIONER: Todd Halberson of Florida Today for  
8 Mike Leinbach.

9           Mike, I just wanted to know what it felt like to  
10 launch a former TASC colleague.

11           MR. LEINBACH: I have known Joanie a long time,  
12 and it is a cool feeling to launch any astronaut, to be  
13 part of this team to put astronauts on orbit.

14           To have a close friend going up makes it even  
15 more special. I am sure Joanie is having just a hell of a  
16 good time right now.

17           MR. ACOSTA: Did I just hear feelings? Is that  
18 feelings I hear?

19           [Laughter.]

20           MR. LEINBACH: There is one Mike on the panel  
21 that has feelings.

22           [Laughter.]

1 MR. ACOSTA: All right. I wanted to make sure.

2 ADMINISTRATOR GRIFFIN: He is better at it.

3 MR. ACOSTA: All right, great. Who else has got  
4 a question? Let's work our way on the other side of the  
5 room with Tom Costello over here with NBC.

6 QUESTIONER: Hi. It is Tom Costello with NBC.

7 Again, congratulations.

8 To Dr. Griffin, this is kind of the finale for a  
9 great week for you. You have announced that you have found  
10 evidence of water on Mars. You have announced the plan to  
11 build a moon base by 2024, and you have now managed to get  
12 Discovery up in the air on just a second chance here, a  
13 second try.

14 For the big picture, though, can you give us a  
15 sense of what is all this for? In terms of the Space  
16 Station, there are questions about whether it is worth the  
17 cost, whether it will be -- in fact, when it is all done,  
18 will it justify the cost and the scientific achievements  
19 that you hope to get from the Space Station?

20 So, in the end, what is all of this going to  
21 accomplish in terms of the Space Station? What will the  
22 Space Station, when it is fully completed, do for the

1 American people and for the world?

2 ADMINISTRATOR GRIFFIN: Well, Tom, that is a  
3 great question.

4 The questions about the Space Station I think  
5 were very appropriate, and I asked many of them myself  
6 earlier in my career when the United States lacked plans  
7 for going beyond the Space Station.

8 I think it was not put any better than it was put  
9 in the report of the Columbia Accident Investigation Board  
10 by Admiral Gehman and his troops when they pointed out that  
11 -- I guess the bumper-sticker version of it is that for the  
12 foreseeable future, space travel is going to be expensive,  
13 difficult, and dangerous, but for the United States, it is  
14 strategic. It is part of what makes us a great nation.

15 I believe that, and they pointed out that if we  
16 were going to do it, the goals ought to be worthy of the  
17 cost, the risk, and the difficulty, and that stopping at  
18 the Space Station did not meet such a standard.

19 So President Bush responded to that report. The  
20 administration looked at where we had been in space and  
21 said we need to do more, to go further, and the Congress  
22 ratified that overwhelmingly, with an overwhelming majority

1 on both sides of the aisle, saying that the purpose of the  
2 United States manned space program is to go beyond, to  
3 explore the solar system for purposes of human exploration  
4 and scientific discovery.

5 The Space Station is now a stepping stone on the  
6 way to that rather than being the end of the line. On the  
7 Space Station, we will learn how to live and work in space.

8 We will learn how to make hardware survive and function  
9 for 3 years that we are going to need if we want to go to  
10 Mars. The Space Station is on the footpath toward becoming  
11 a space-faring nation.

12 Similarly, if we are going to go to Mars, if we  
13 are going to go beyond, we have to learn how to live on  
14 other planetary surfaces and use what we find there and  
15 bend it to our will, just as the Pilgrims did when they  
16 came to what is now New England.

17 The Pilgrims, you might recall that half of them  
18 starved over the first winter. There was a reason their  
19 celebration was called "Thanksgiving." They were only a  
20 few thousand miles from home, and they were people who  
21 farmed for a living, and yet when they came to a new arena,  
22 they didn't know how to farm. They didn't know what food

1 would grow and what food wouldn't. They didn't know what  
2 they could eat and what wouldn't.

3 We are going to have to learn how to live and  
4 survive in other places, and the Moon is a stepping stone  
5 along that path. When you bring it all together -- the  
6 Space Station, the Moon, looking forward, past that, to  
7 Mars -- these are the steps that we have to take if we want  
8 to become a space-faring nation.

9 I think that we should want that. I want that.  
10 I want that for the American people, for my grandchildren,  
11 for my great grandchildren.

12 NASA is the arm of the Federal Government that  
13 takes on this task. We do it as well as we can. Sometimes  
14 we stumble. Today, we didn't stumble. I am proud of the  
15 team, but the nation should look ahead toward what the  
16 future brings and what the future will look like if we  
17 choose not to be a space-faring nation.

18 MR. ACOSTA: All right. Let's come back ground  
19 here to the front row.

20 QUESTIONER: Hi. Mark Kirkman with Interspace  
21 News. This is for the other Mike that actually has some  
22 feelings.

1 [Laughter.]

2 QUESTIONER: I was just wondering if you have any  
3 nostalgic thoughts on this being --

4 ADMINISTRATOR GRIFFIN: I've got one I can drag  
5 out and warm up for you, if you want.

6 [Laughter.]

7 QUESTIONER: Mike, I was just curious if you had  
8 any nostalgic thoughts on this potentially -- or what  
9 should be the last Shuttle launch from Pad B and what the  
10 plan is in the interim, I guess, to prepare it for  
11 potential launch, I mean, but I guess this is the last  
12 flight for a Shuttle off that pad. Do you have any  
13 thoughts about that?

14 MR. LEINBACH: Well, it is the last planned  
15 launch off the Pad B.

16 Our Administrator approved the Hubble Servicing  
17 Mission, and as part of that approval of that next and  
18 probably final mission to the Hubble with the Space Shuttle  
19 anyway, we were asked to preserve the option of launching  
20 off Pad B for the rescue mission, should that become  
21 necessary.

22 So we have to keep it in Shuttle status. What we

1 have to do is also prepare to start the modifications that  
2 the Constellation program is going to need since that will  
3 be the first pad that they launch off of.

4           So there is kind of a balancing act that we have  
5 to go through, keep it available for us, let them get in  
6 and start doing as many modifications as they can, as soon  
7 as they can, without impacting our ability to launch off of  
8 Pad B. It is the last planned launch off Pad B.

9           The folks that work out there, I know a lot of  
10 them personally. They will go over to Pad A. So there are  
11 no jobs in jeopardy here. It is kind of the end of an era.

12           We have also gone through a demolition of the  
13 Shuttle Launch Control Room out of Control Room 1, Firing  
14 Room 1, and it is kind of a sad feeling to go look inside  
15 the doors of Firing Room 1 and see nothing but a floor  
16 where we used to launch out of there. Of course, that  
17 supported the Apollo program too.

18           It is evolution. It is part of what Mike talked  
19 about. It is evolution. It is what this country wants us  
20 to do, and we can't just stay where we are. We can't just  
21 keep doing what we are doing. We have to move on.

22           So the last planned launch off Pad B, yeah, a

1 little nostalgic. It might be cause for a celebration here  
2 or there when the time is right. I am sure we will do  
3 that.

4 MR. ACOSTA: All right. We will stay with that  
5 front row. Let's go to Lisa, right there.

6 QUESTIONER: Hi. Lisa Stark with ABC News.

7 You have now had three, apparently, successful  
8 launches this year, and I am wondering. I know you have  
9 even a more ambitious schedule on tap for next year, I  
10 think with maybe four or five hope-for launches.

11 How critical is it to get that many in next year,  
12 and is there any reason to believe, given what you have  
13 accomplished already this year, that you wouldn't be able  
14 to do that?

15 MR. GERSTENMAIER: Again, I think, you know, we  
16 kind of take it each launch at a time, and we get prepared.

17 We get ready to go execute. We have laid out the schedule  
18 for next year.

19 The teams are kind of getting back into rhythm  
20 again, and things are getting to feel natural again, but  
21 then we got to caution when it starts getting easy that we  
22 don't give up or lose our guard, or we lose that edge. So

1 then we got to kind of challenge ourselves to keep looking,  
2 to keep challenging, to make sure that we have done  
3 everything we can to get this vehicle ready to go fly.

4           So, again, I think we got a plan that lays that  
5 out, and we will approach each one of those flights as they  
6 come. We will see how they go. We will learn from each  
7 one. We will continue to reassess where we are and see  
8 where we end up at the end of next year, but there is time  
9 in the manifest. We can slip a couple of those flights if  
10 they have to. There is no urgency there, but, again, we  
11 have got the right schedule that keeps us with the right  
12 focus, moving forward, that allows us to continue to fly  
13 safely, and that is what we are about.

14           And it is both. We have to fly, and we have to  
15 be safe. You can't do one or the other. You have got to  
16 do both. So we will trade those, actively balance those,  
17 and I think this year showed that we can get back into the  
18 kind of pace we need. We have got the plans in place, and  
19 we will go execute next year and see how it comes.

20           But I caution us, before we start thinking a lot  
21 about that, we have got 12 pretty busy days in front of us.

22           We want to get this vehicle back here to KSC. So the time

1 is to not worry too much about next year, but to think  
2 about those 12 days right in front of us right now and  
3 watch what is unfolding in space.

4 MR. ACOSTA: Well said, Gerst. Well said.

5 All right. Who wants to ask a question that  
6 hasn't been able to?

7 All right. Can you move over here, sir? Come  
8 over here. There you go.

9 QUESTIONER: Thomas Nordegren, Swedish  
10 Broadcasting.

11 I just wonder if in 3 years, when the Space  
12 Shuttles become museum things, isn't there a risk that -- I  
13 think New York Times wrote the other day that the Space  
14 Station is to be assembled in space. Can you really use  
15 the Space Station effectively when you are so targeted to  
16 the Moon and Mars when you don't have the Space Shuttle?

17 ADMINISTRATOR GRIFFIN: I am not sure I  
18 understood all of that question.

19 We do have challenges for us in the period of  
20 time between when we retire the Space Shuttle, which is  
21 almost 4 years distant -- not 3 -- but between when we  
22 retire the Space Shuttle and when the Orion Crew

1 Exploration Vehicle replaces it.

2           We have a challenge for Space Station logistics,  
3 and we are going to meet that with international partner  
4 capabilities, the ATV and the European Space Agency ATV and  
5 the Japanese HTV as well as with Russian capabilities,  
6 Soyuz and Progress.

7           I think you know also that we at NASA have put in  
8 place some Space Act Agreements for commercial orbital  
9 transportation services that we hope can mature into  
10 suppliers of Space Station logistics.

11           So we are working a number of avenues, and we  
12 recognize the problem. We are doing the best that we can  
13 to solve it within the fiscal constraints that we have.

14           MR. ACOSTA: All right. Any other questions?

15           Come back over to Seth.

16           QUESTIONER: Seth Borenstein, AP, for Mike  
17 Leinbach again.

18           Maybe my memory is bad, but I believe the last  
19 three launches have been, as you point out, nearly  
20 flawless. The last mission, that was the mantra at every  
21 briefing. There was no -- has there been a series of  
22 launches so much in a row, with so little problems? I

1 mean, have you ever seen this streak of flawless launches  
2 before?

3 MR. LEINBACH: Well, you will recall we had a  
4 little bit of difficulty getting STS-115 launched.

5 ADMINISTRATOR GRIFFIN: We had some weather  
6 challenges on 115.

7 MR. LEINBACH: We had some weather challenges.

8 ADMINISTRATOR GRIFFIN: Hurricanes, little things  
9 like that.

10 MR. LEINBACH: Little things like that.

11 Once we get into the terminal count, it is going  
12 pretty well.

13 Back before the Columbia accident, we were  
14 launching on the first attempt quite often, and we felt  
15 good about that.

16 So we are getting back into the groove. We feel  
17 like we are back in business. So we are getting there. We  
18 have more rules in place than we did before. So we have  
19 more constraints to meet -- not many, but a few. So it  
20 will take us a little bit of time to get us back up to the  
21 pre-Columbia time frame, but I can tell you, to a person in  
22 the control room, we were all feeling like we are getting

1 there, if we are not already there.

2 MR. ACOSTA: Great. All right. Any other  
3 questions? Anybody else want an opportunity to ask a  
4 question?

5 All right. Let's work our way right over here,  
6 second row.

7 QUESTIONER: Stefano Coledan for Italian National  
8 Radio.

9 For Dr. Griffin. I was just wondering. You were  
10 talking about, you know, the United States being a  
11 space-faring nation and there are other nations that would  
12 like to be space-faring nations, but with the current  
13 budgets, how can the United States be a real space-faring  
14 nation and inspire generations when we are talking about a  
15 generation down the road before going to Mars, if not  
16 longer?

17 ADMINISTRATOR GRIFFIN: Well, we have to go as we  
18 can afford to do so. We will be making incremental steps.

19 As I say, the Space Station now has a role in  
20 this larger plan over the next 4 years. Over the next  
21 almost 4 years, we will be systematically completing the  
22 Station. We will be expanding to a crew of six. They will

1 begin to do more and more productive work, and we will  
2 watch the Space Station come to fruition. I think that  
3 will be exciting.

4 We will begin to watch. Shortly after the  
5 Station is retired, we will be beginning to see the test  
6 flights, the development of the Orion Crew Exploration  
7 Vehicle, and the Aries I Crew Launch Vehicle. I believe  
8 that will be exciting.

9 Procurements will go out, contracts will go out  
10 for the next Lunar Module. After that, we will begin  
11 constructing the Cargo Launch Vehicle, which is big enough  
12 not only to take people to the Moon and hopefully in  
13 company with our international partners that we have put  
14 together on the Space Station, and with that cargo vehicle,  
15 it is also large enough to take people to Mars. It has  
16 been sized such that a few launches of that cargo vehicle  
17 will be big enough to assemble a Mars-size payload.

18 Yes, it will take us a generation to get to Mars,  
19 but it will be a busy generation, and we want to have you  
20 with us.

21 MR. ACOSTA: All right. One more question, right  
22 here.

1           QUESTIONER: Dr. Griffin, Leo Enright from Irish  
2 Television.

3           Just sticking with the big picture, I was  
4 wondering, now that you have begun consultations with your  
5 international partners about the Lunar project, the  
6 Moon-based project --

7           ADMINISTRATOR GRIFFIN: Well, I actually started  
8 that about 2 weeks after I was put in office, but I didn't  
9 -- that wasn't just yesterday, but -- sorry. Go on with  
10 your question.

11           QUESTIONER: I do understand, but I am wondering  
12 what you are saying to your partners about the reliability  
13 of the United States in such an enterprise in terms of the  
14 waxing and waning of American politics, the political  
15 support for space exploration.

16           Are there things that you can say to them that  
17 can reassure them that there is a long-term commitment and  
18 that at some stage in the next series of elections, the  
19 natural course of democracy, that there wouldn't be a  
20 change of heart?

21           ADMINISTRATOR GRIFFIN: Well, of course, there is  
22 nothing I can say that is in the way of a guaranty.

1           No present U.S. Congress can ever bind a future  
2 U.S. Congress, and it is the same way in the other  
3 democracies.

4           In fact, the United States is not the only nation  
5 that experiences a waxing and a waning of interest in  
6 particular things. All of the partners on Space Station  
7 from one time and another have difficulties sustaining  
8 internal support. We try to help each other.

9           All that I can do is to say that what the United  
10 States is doing with its space program has changed, is  
11 changing, that it is not that we are asking for, or  
12 getting, a significantly changed amount of money for the  
13 program.

14           What we are doing with the money that we get is  
15 changing, and we have been very clear to our partners that  
16 we, first of all, are going to meet our commitments and  
17 finish the Space Station -- and I hope that that serves to  
18 give them some confidence in us for the long term -- and  
19 secondarily, that when we are done with that, we want to  
20 have them with us as we take the next step.

21           I do believe that enterprises of this magnitude  
22 must have a leader, and I think that in this era of world

1 history, the United States is that leader, but it needs to  
2 be an alliance, and we hope that others will take the risk  
3 and go forward with us.

4 MR. ACOSTA: Any other questions?

5 All right. We still stay on that row.

6 QUESTIONER: Jackie Garod [ph] for the Times of  
7 London.

8 Dr. Griffin, I just wanted to follow up on my  
9 friend's question here about the fact that this week you  
10 have had the announcement of your plans for the Moon base,  
11 the discovery of water on Mars, and now a smooth Shuttle  
12 launch.

13 It might seem to the public that suddenly things  
14 are looking very -- like NASA is making things look very  
15 easy, and I wondered if you could sum up how momentous a  
16 week this has been and how difficult it has been to get  
17 here.

18 ADMINISTRATOR GRIFFIN: Well, I would never want  
19 to convey the impression that what we do at NASA is easy  
20 because it is not.

21 Every time I am in a meeting at NASA or with and  
22 among our contractors who support the program -- and

1 frankly, 85 percent of our money goes out to the industrial  
2 members of the team. Every time I am in such a meeting, I  
3 am impressed with just how smart the people are who are  
4 there, and still it is not easy. Sometimes we stumble.

5           So let me address some of the things that you  
6 talked about in turn. Of course, today's launch was great.

7       That is the first step in a difficult mission, one of the  
8 more complex pieces of Station assembly that we will do,  
9 but as my colleague, Bill Gerstenmaier, just pointed out,  
10 we have got 12 days in front of us. We have about an hour  
11 and a half behind us. So maybe we should keep that in  
12 perspective.

13           One of the things we are going to learn from  
14 Space Station is, in fact, how to work through -- I will  
15 just say outright -- failures or problems. We are going to  
16 have problems. We are sailing this ship of space for years  
17 at a time.

18           Up until we started to build Space Station,  
19 everything that the United States did in space was in brief  
20 episodes, you know, a few weeks here, at most a few weeks  
21 there. Even Sky Lab, with the longest mission that we were  
22 in, 84 days, it was less than 3 months. When we go to

1 Mars, we need 3 years. So we have a long way to go and a  
2 lot to learn, and it is not easy.

3 Water on mars, that is an exciting discovery.

4 The photographs that we have analyzed from our  
5 Mars Global Surveyor spacecraft and others convince us that  
6 there have been -- that the most likely explanation for  
7 those photographs is the very recent release of water from  
8 subsurface deposits on Mars. Very exciting, obviously.  
9 Something we have been looking for, for 40 years, in  
10 robotic Mars exploration, something that when we eventually  
11 land there with people, it will matter a lot. So, yeah,  
12 that's a big deal.

13 You mentioned the Moon base. I think that is a  
14 bit overblown. What we have offered is a Lunar  
15 Architecture that addresses the issues of what we are going  
16 to do on the Moon when we return there, why we will do it,  
17 and who we will do it with, hopefully, and pointed out that  
18 the best way to achieve those objectives is to concentrate  
19 our resources in one particular area and to allow that to  
20 grow into a research station.

21 I have said over and over again, for me the model  
22 for that really is Antarctic exploration. Others may have

1 their own model, but this is mine, and I will give it to  
2 you. I have said this to some of you in the media before.

3 You have heard it.

4 I think it is a really good analogy because  
5 Antarctica is a very hard place to get to on Earth and a  
6 very hard place to survive in. So the first humans went to  
7 Antarctica successfully in 1912, when Amundsen reached the  
8 South Pole, and then for 40-plus years, nobody went again.

9 And when they went, a different nation took the lead. It  
10 was the United States, and the then-Soviet Union was also a  
11 leader in that, with a wholly different technology,  
12 ice-breaking ships, not dog sleds, and so on and so forth.

13 And then a few years after people started  
14 returning to Antarctica and enough capital equipment, if  
15 you allow me to put it that way, enough assets had been  
16 piled up, people started wintering over, and today there  
17 are multi-national bases there where people go for tours of  
18 duty for months at a time. They conduct a huge backlog of  
19 scientific research. This is all funded in the United  
20 States by the National Science Foundation. I am not  
21 cognizant of the funding arrangements that other nations  
22 use, but I am sure it is similar. Scientists and explorers

1 and investigators of many kind go down there for months at  
2 a time.

3           Now, Antarctica is not a colony. It is not a  
4 town. The research bases down there are research bases,  
5 but we have found it productive to concentrate those  
6 resources at certain locations in Antarctica to get the  
7 most leverage from what we do there, rather than to scatter  
8 different sites around that continent.

9           I believe, and I think we have come to believe,  
10 that a similar strategy will follow Lunar exploration.  
11 When we finally put people back on the Moon again, it will  
12 be 50 years since they have been there before, but we plan  
13 not to sortie initially. Initially, we plan not to sortie  
14 to a half-dozen different locations. We can do that if we  
15 wish to, but we plan -- we think it makes the most sense --  
16 to concentrate resources in one spot, and as you saw, if  
17 you saw the news releases the other day, we are thinking  
18 that the South Pole or the Moon makes a likely spot.

19           Now, that is not carved in stone. It isn't even  
20 written down in indelible ink, but that is what we are  
21 thinking about at the moment.

22           So I hope I have been able to put a bigger

1 picture on that for you. Thanks.

2 MR. ACOSTA: All right. We have been going a  
3 little more than 30 minutes. Any other questions? Anybody  
4 else want an opportunity to ask a question?

5 [No response.]

6 MR. ACOSTA: All right. Well, it is a terrific  
7 evening. I hope you enjoyed the launch.

8 For more information on tonight's launch and, as  
9 Bill Gerstenmaier said, the upcoming 12 days of the  
10 mission, please go to [www.NASA.gov](http://www.NASA.gov). I appreciate your  
11 review this press briefing, and have a nice evening.

12 Thanks.

13 ADMINISTRATOR GRIFFIN: Thanks, everybody.

14 MR. ACOSTA: Great job, guys.

15 ADMINISTRATOR GRIFFIN: Thanks.

16 [End of STS-116 Post-Launch News Conference of  
17 December 9, 2006.]

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